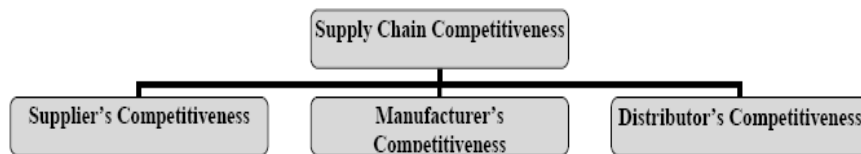


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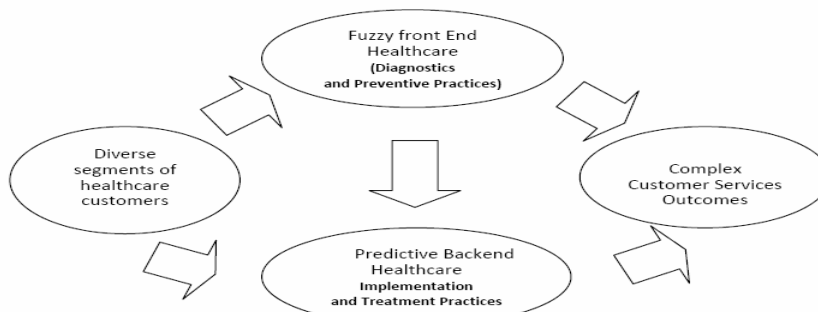
**Figure 1:** Components of Supply Chain Components in a Supply Chain  
Engineering Science and Technology (11/2011) (62096213)

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supply chain enhance  
helical supply chain  
(1) Supply chain process of  
and new and new of  
(2) Process of new product  
flow  
(3) Model of supply chain  
is a common of supply chain  
for supply chain descriptive  
Venn diagram (2010K auf a2011)

Intangible product, the healthcare  
and service aspects of  
essence of the healthcare  
(network)  
services and business processes  
and custom evaluation of the  
healthcare supply chain has a  
system of M. K. Swaidan, 2005;

Figure 2 shows key aspects of the diverse segment of heliçae customers, fuzzy for preventing heliçae prices and predicting heliçae prices).

supply chain supply network of  
 ntnd (e.g. diagnosis and  
 kendergam end responsive



**Figure 2:** A Research Model of Health Supply Chain Paul Dobrykowski Hong Seung Chul Kim, David

## Literature Review

In the increasing emphasis on supply chain management (SCM) in the 21st century, the role of supply chain in the performance of an organization has become increasingly important. The literature on supply chain management has grown significantly in the past few decades. This review discusses the evolution of supply chain management from a narrow focus on logistics to a broader perspective that includes strategic decision-making, information flow, and organizational processes. It also examines the challenges and opportunities associated with supply chain management in the 21st century.

The subject of supply chain and SCM have been explored from various perspectives in the literature. The focus of this review is on the definition of supply chain. There are several definitions of supply chain in the literature. Some of the most commonly used definitions are: "A set of organizations that are involved in the production and distribution of a product or service" (Lambert et al., 1998); "A network of organizations that are involved in the production and distribution of a product or service" (Christopher, 1992); "A set of firms that pass materials forward" (La Londe and Masters, 1994); "The alignment of firms that brings products or services to market including the final customers as part of the supply chain" (Lambert et al., 1998); "A set of three or more entities (organizations or individuals) directly involved in the upstream and downstream flows of products, services, finances, and/or information from a source to a customer" (Mentzer, 2004).

of information sharing (Wu et al., 2009; A. Chandra and B. D. Reich, 2005). The literature on supply chain management has grown significantly in the past few decades. This review discusses the evolution of supply chain management from a narrow focus on logistics to a broader perspective that includes strategic decision-making, information flow, and organizational processes. It also examines the challenges and opportunities associated with supply chain management in the 21st century.

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S.No.	Author (year)	Definition
1	Christopher (1992)	The network of organizations that are involved, through upstream and downstream linkages, in the different processes and activities that produce value in the form of products and services delivered to the ultimate consumer.
2	La Londe and Masters (1994)	A set of firms that pass materials forward
3	Lambert et al. (1998)	The alignment of firms that brings products or services to market including the final customers as part of the supply chain.
4	Mentzer (2004)	A set of three or more entities (organizations or individuals) directly involved in the upstream and downstream flows of products, services, finances, and/or information from a source to a customer.

Table 1: Definitions of Supply Chain

Journal of Management Science

Volume 41



	<ul style="list-style-type: none"> <li>• Proper communication</li> <li>• Continuous Monitoring</li> <li>• Market know-how's</li> </ul>	<ul style="list-style-type: none"> <li>• How to supply materials in time?</li> <li>• How to fulfill commitments and thus increasing trust and reliability?</li> <li>• How to reduce bullwhip effect?</li> </ul>
Manufacturers	<ul style="list-style-type: none"> <li>• Providing high quality products in right quantity</li> <li>• Fulfilling changing needs of the customer</li> <li>• Designing new and quality products</li> <li>• Making of forecasts of requirements</li> <li>• Intra organizational functions</li> <li>• Product scheduling and storage</li> <li>• Training for quality products</li> <li>• Information system</li> <li>• Controlling the operations</li> <li>• Transportation of goods</li> <li>• Implementation of TQM orientation in the organization</li> <li>• Integration of all the resources as well as departments</li> <li>• Using ERP, MRP and other decision support systems</li> </ul>	<ul style="list-style-type: none"> <li>• How to be agile and flexible?</li> <li>• How to satisfy customers?</li> <li>• How to manage demand?</li> <li>• How to implement information technology and other expert systems?</li> <li>• How to improve collaboration and cooperation?</li> <li>• How to manage product chain?</li> <li>• How strategic alliances and competitive partnership is achieved?</li> <li>• How to manage supply chain flow cycles?</li> <li>• How to improve product design and quality?</li> <li>• How to achieve competitive advantages?</li> </ul>
Distributors	<ul style="list-style-type: none"> <li>• Multiple channel transportation</li> <li>• Improved storages and stocks</li> <li>• Delivery of materials and finished goods in right quantity in right time</li> <li>• Managing Market demands</li> <li>• Proper information and communications</li> <li>• Improve delivery and packaging by IT and other communication systems</li> <li>• Modern material handling systems</li> <li>• Education and training</li> </ul>	<ul style="list-style-type: none"> <li>• What are the ways of competitive advantages?</li> <li>• How to reduce lead times?How to distribute products in time?</li> <li>• How to satisfy customers (retailers)?</li> <li>• How to handle changing requirements?</li> <li>• How networked distribution is achieved?</li> </ul>

**Table 2:** Roles and responsibilities of supply chain members  
Journal of Engineering Science and Technology Vol

Chairman, Vemana  
2010-2011  
2010-2011

**Some identified Critical Success Factors:**  
‘How have the drivers in the supply chain impacted the decision making in the supply chain?’  
supply chain outcomes/risks/losses

How have the key drivers in the supply chain impacted the decision making in the supply chain? How have the key drivers in the supply chain impacted the decision making in the supply chain?

To support them in research question, the supply chain members have identified the following additional questions

How have the key drivers in the supply chain impacted the decision making in the supply chain? How have the key drivers in the supply chain impacted the decision making in the supply chain?

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Constructs	Definition	Essential Factors	Literature Base
Drivers of Healthcare Supply Chain Management	Factors that influence healthcare supply chain policies, strategic decisions and healthcare supply chain practices	Demographic factors, Technological Factors, Government healthcare policies, Market pressures	Adler-Milstein and Bates (2010); Koh(2011); Adler-Milstein and Jha (2008); Vermeulen, et al (2010); Hong and Kim (2012)
Healthcare Supply Chain Policies and Strategy	Healthcare Policies of government sectors and strategic decisions of healthcare organizations	Healthcare Policy Priorities, Strategic Intent, Investment Decision Criteria, Market Positioning	Rugera nd Kim(2007); Wendt (2009); Bohmer (2010); Kaufman(2011); McKone-Sweet, et al., (2005); Lee (2010). Jun, et al., (2010);
Healthcare Supply Chain Practices	Intra and inter-healthcare organizational practices	Network Collaboration, Healthcare Business Practices, Information Sharing Practices, Preventive and Treatment Practices, Value-Driven Practices	Wu, et al., (2009); Helfert (2009); Pfannstiel (2011); Kaufman, Nathan S., (2011); McKone-Sweet, et al., (2005).
Healthcare Supply Chain Outcomes	Tangible and intangible outcomes which reflect healthcare organizational performance goals.	Customer-based Outcomes, Business Outcomes, Socially Responsible Outcomes	Hyer, et al.(2009); Kumar, et al.(2011); Forsyth et al (1971); Liao et al (2010).

**Table 3:** some dimensions of a need for change and on mechanism and motivation

Outcomes: Pa-Hong, Sung-Chu, K. in D. and obzkyow skd

the health care supply chain outcomes  
 and the role of information and health care  
 interoperability in the form of the  
 yChangom policies  
 outcoming open network  
 aty (Environment and Scanning  
 gher Resource Community)  
 vionm and thus respond not  
 of how he external pressure  
 reorganizing of plans and  
 cam approach...

educational institutions and  
in government agencies,  
outsourcing/open network  
sites (e.g. Custom Supply  
design Function managers  
external environment and

changing market conditions and customer requirements  
 external pressures on unit and expanded  
 external environment and how organizational  
 can and propose...

**P2:** Can firms influence the nature of healthcare supply chain strategy? Environmental Leadership, Choice of Strategic Resource Combination, Practices (e.g., Customer-Supplier Collaboration, Knowledge Sharing, Strategic Alliances) and how these are combined to find an analog goal and adopt a similar plan in financial processes. Thus, the extent of Healthcare Supply Chain unit, understood and accepted, financial management based on a system plan and strategic goal financial practices. See proposition...

**P3:** The extent to which healthcare policies influence the nature of healthcare supply chain practices. Healthcare Supply Chain Strategy (Environmental Scanning, Competitive Analysis, Leadership, Choice of Strategic Intent, Resource Combination, Innovation of Healthcare Performance, Outcome of Financial Performance, Competitive Advantage) by nature of goals. Thus, norms and practices intended to do but what organizations have performance outcome. Thus, the extent of Healthcare Supply Chain unit, understood and accepted, performance based on a policy advantage. Thus, see...

**P4:** The extent to which healthcare policies impact the innovative outcomes of Healthcare Supply Chain. Customer-Supplier Interaction, Cross-Functional Collaboration, Knowledge Sharing, Innovation Performance, Outcome of Financial Performance, Competitive Position, Healthcare Supply Chain practices in plan and strategic goal. Thus, financial organizations not only know but how achieve things about outcomes. The extent of Healthcare Supply Chain unit, understood and accepted, performance based on a policy advantage. Thus, see...

**P5:** The nature of healthcare supply chain practices in innovative outcomes

Thus, the extent to which these responses directly address and find a practice. Thus, see...

of healthcare supply chain practices  
 Environmental Scanning, Competitive Analysis, Leadership, Choice of Strategic Intent, Resource Combination, Innovation of Healthcare Performance, Outcome of Financial Performance, Outcome of Healthcare Supply Chain practices in plan and strategic goal. Thus, financial organizations not only know but how achieve things about outcomes. The extent of Healthcare Supply Chain unit, understood and accepted, performance based on a policy advantage. Thus, see...

and strategic decisions influence the nature of healthcare supply chain practices. Healthcare Supply Chain Strategy (Environmental Scanning, Competitive Analysis, Leadership, Choice of Strategic Intent, Resource Combination, Innovation of Healthcare Performance, Outcome of Financial Performance, Competitive Advantage) by nature of goals. Thus, norms and practices intended to do but what organizations have performance outcome. Thus, the extent of Healthcare Supply Chain unit, understood and accepted, performance based on a policy advantage. Thus, see...

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channel influence innovative outcomes

**Conclusion:** This paper provides several unique contributions to research on the benefits of those chain management efforts to integrate supply chain management with other key dimensions of management. One of the best approaches used here in today's SCC can be obtained by integrating supply chain management with other dimensions of management and then how some of the benefits of management. This paper presents a right SCC can be a safe perspective on these issues to be a practical analysis of the paper presents some guidelines and practical management to understand them and their benefits and issues to be considered to gain competitive advantage in the supply chain and to improve the performance of supply chain and to improve the performance of supply chain.

healthcare supply chain management research in the general supply chain literature have provided sufficient study. Supply chain management advantages by effective communication of information integrated to the and issues of the supply chain management. This paper presents a right SCC can be a safe perspective on these issues to be a practical analysis of the paper presents some guidelines and practical management to understand them and their benefits and issues to be considered to gain competitive advantage in the supply chain and to improve the performance of supply chain and to improve the performance of supply chain.

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